

**Southeast Washington Economic Development
Association**

Comprehensive Economic Development Strategy

**For Asotin, Columbia, Garfield, and Whitman
Counties**

2014 Supplemental Update

**South East Washington Economic Development Association
(SEWEDA)**

**Comprehensive Economic Development Strategy
2014 Supplemental Update**

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SUMMARY

The purpose of this document is to serve as a supplement to the 2013 Southeast Washington Comprehensive Economic Development Strategy (CEDS), and to the previous two updates. As several updates have been made to the original document, this document has been reformatted to illustrate the results of the review process, rather than only listing the changes from the previous supplement.

Community projects lists are updated, and are presented in their entirety from those entities that responded to the update solicitations. The unemployment statistics are updated as of December 31, 2013.

The final section lists some of the accomplishments made by the various entities within the SEWEDA District to illustrate the progress made this past year. The list is not comprehensive of all of the individual accomplishments made by all entities this past year, but serves as reminder that programs and projects are being funded and built on a continuing basis.

LABOR FORCE

The Washington State Employment Security Department revises its calculation formulas every year for Labor Market Information. The numbers contained in this table are not comparable to similar tables contained in prior versions of the District's Comprehensive Economic Development Strategy document.

Since the last supplemental update in 2012, the labor force decreased in Asotin and Columbia counties, but increased in Garfield and Whitman counties. The unemployment rate increased in Columbia, Garfield, and Whitman counties. It decreased in Asotin County. This supplemental update includes the 2012 Annual Average.

TABLE 9 - Civilian Labor Force and Unemployment Rate 2006-2013

County, WA	2006	2007	2008	2009	2010	2011	2012	2013
Asotin								
Labor Force	9,870	10,340	10,520	11,190	10,410	10,460	10,240	9540
Unemp. Rate	4.0	3.8	6.1	10.5	8.9	8.6	8.4	5.8
Columbia								
Labor Force	1,460	1,510	1,580	1,740	1,550	1,570	1,510	1,430
Unemp. Rate	7.7	5.9	7.1	7.1	11.2	10.8	10.6	9.7
Garfield								
Labor Force	1,050	1,030	1,010	970	1,050	1,050	1,030	890
Unemp. Rate	4.7	4.5	4.6	7.8	7.9	7.6	7.8	7.0
Whitman								
Labor Force	21,140	21,570	21,000	21,810	21,980	19,270	21,700	21,340
Unemp. Rate	3.7	3.5	4.1	4.9	6.1	6.6	6.3	4.9
WA State								
Labor Force	3,357,500	3,457,400	3,476,770	3,551,620	3,531,630	3,494,800	3,495,920	3,432,770
Unemp. Rate	5.0	4.2	5.3	9.1	9.6	9.6	8.2	6.5

Source: www.workforceexplorer.com.

2014 Comprehensive Economic Development Strategy Update

This update is formatted to reflect the current CEDS projects after the appropriate agency has reviewed, modified, deleted, and added to the previous year's document. This manner of presenting the results of the planning changes helps provide clarity into what the focus areas are for economic development with each of these agencies. Accomplishments and achievements for the last year are listed after the project list section.

Asotin County - Lead Organization for This Section, unless indicated otherwise.
(Job numbers are listed in each section, if any are estimated)

Capacity Building/Planning

5 year

- Improve working relationships and encourage the continued collaboration and meeting of elected officials and administrators in Nez Perce County, Asotin County, and Cities of Lewiston, Clarkston, and Asotin in order to discuss items of common interest, opportunities to consolidate services, and to expedite common goals.

Education and Training

5 year

- Encourage further development of the healthcare industry through a broader array of education and training programs, including the addition of medical assisting a one-year program intended to serve the health care community with highly trained individuals capable of working in the front office as well as providing direct patient care.
- Develop worker training programs for alternative energy projects, particularly for the wind industry.
- Partner with all neighboring colleges and universities to develop workforce development training opportunities, and transfer educational programs that ensure students are able to complete baccalaureate degrees in a timely manner.
- Serve the region's citizens with high quality educational programs and services, partnering with community based organizations and agencies to ensure that citizens needing education from adult basic instruction through associate's degrees are accommodated through local in-classroom instruction, as well as distance education opportunities.
- Utilize state and federal job skills grants, partner with local business and manufacturers to provide training and skills upgrades to employees.
- Work towards accomplishing the Walla Walla Community College Clarkston master infrastructure plan.
- Access funding and build a Workforce Development Center on the Clarkston Campus to house Industrial Maintenance Technician and Entrepreneurship programs.

Infrastructure (Roads, River, Rail, Air, Water, Sewer, Energy, Telecom, Solid Waste, Transportation, Utilities, etc.)

- Develop an adequate supply of zoned and serviced industrial lands and buildings.
- Support the expansion of air service at the regional airport.
- Support and implement transportation plans being developed through the MPO and RTPO planning process.

- Work with the Corps of Engineers, the Port of Clarkston to maintain a navigable river system that promotes commerce.
- Support implementation of recommendations from the Confluence Waterfront Coalition Report regarding the restoration of recreational and commercial docking facilities along the river system to optimum operating conditions.
- Construct sidewalks where needed, particularly on 6th Avenue, to ball fields and bike path.
- Support the Port construction of rental buildings and associated infrastructure when feasible and needed.
- Continue to improve safety at the entrances to the Southway Bridge from Hwy 129.
- Promote additional modern telecommunications infrastructure in Asotin County.
- Support the expansion of the sewer system to include additional unincorporated areas of Asotin County.
- Determine need for adequate jail capacity.
- Adopt Asotin County Bike-Pedestrian Plan, and support bike/ped path extensions:
 - From Clarkston to Chief Timothy Park, including connection to Confluence Project
 - Through the City of Asotin and up the Snake River; and along Scenic Way.
 - Uphill route on Critchfield Road
 - Downhill route on Ben Johnson Road
- Develop improvements to the Snake River Road for safety and for access to recreational areas.
- Develop Public Facilities District to provide maintenance and operation for Aquatic Center.

Business Development

5 year

- Assist local companies to expand their markets and their employment opportunities.
- Market the area to prospective businesses.
- Encourage private development, particularly in the Aquatic Center area.
- Support the growth of the grape and wine industries throughout the region.

10 year

- Support the planning and development of a new industrial park.

Tourism

5 year

- Support the Valley-wide tourism bureau.
- Implement a Waterfront Development Master Plan.
- Explore the benefits and pursue, if appropriate, the National Heritage Designation.
- Support development of the Confluence Project at Chief Timothy Park.
- Support the building of a new Visitor Information / Hells Canyon Interpretive Center and “Jet Boat Capital of the World” Museum in Clarkston

Housing

- Support affordable and available housing options.
- Work to ensure adequate assisted living facilities are available.
- Support development of upscale retirement facilities/communities.
- Support development of affordable retirement facilities/communities.

Community Development

5 year

- Continue improvements to the public transportation system in Asotin County, including capacity and accessibility.
- Expand and improve access to bike and pedestrian paths.
- Investigate and pursue, if feasible, the creation of a Park and Recreation District.
- Continue development of baseball field and sports complex with amenities.
- Implement community clean-up, including junk cars and trash, and beautify areas beyond downtown Clarkston, including flowers, paint, etc.
- Address EKO odor issues.
- Encourage school support across broader base of community members.

10 year

- Adequately fund public safety.
- Construct a new Post Office with adequate parking.

Port of Clarkston 2014 Goals and Objectives

Goal #1 Maintain and Expand Effective, Strategic Leasing Program

Strategy #1a: Maintain effective leasing program and implement effective marketing strategy

Strategy #1b: Expand inventory of property thru developmt of sustainable business park & purchases/construction

Strategy #1c: Consider potential sale of land to achieve economic development goals

Strategy #1d: Monitor and enforce lease terms, with special emphasis on weeds

Strategy #1e: Establish fair market value of owned property and examine/set lease rates

Goal #2 Diversify Regional Economy through Small Business Development

Strategy #2a: Take a leadership role in economic development activities in Asotin County.

Strategy #2b: Create better business environment through education and workforce training, utilizing partnerships

Strategy #2c: Examine industry clusters, encouraging growth & identifying support businesses w/ relocation potential particularly with alternative energy such as wind, solar, bio-fuels, etc.

Strategy #2d: Seek opportunities to diversify the economy, including exploring creation of incubators (regular business incubators, commercial kitchens, wine incubators, etc.) and supporting manufacturing

Strategy #2e: Seek renewable/sustainable energy options with view of growing existing manufacturing and bringing new related industry

Strategy #2f: Promote tourism facilities, explore benefits of ownership, & participate in tourism development activities

Strategy #2g: Create/maintain local and regional partnerships (NIMA, SEWEDA, Valley Vision, other Ports, etc.)

Strategy #2h: Assist partners in developing business plan competition and other investment support for emerging/ growing businesses, including new Avista Entrepreneurship program at Walla Walla Com College

Strategy #2i: Support/assist public market, Farmers' Market, Alive After Five and other events to draw in tourism

Goal #3 Expand Marine Activity

Strategy #3a: Explore lease options (crane and dock) to private entity

Strategy #3b: Advocate for sediment removal and invest in dredging as needed

Strategy #3c: Explore needed improvements/maintenance at crane dock to benefit freight movement and cruise traffic

Goal #4 Create, Maintain and Enhance Assets of Port

Strategy #4a: Maintain and improve park, surrounding area, and un-leased property to keep it clean and attractive

Strategy #4b: Keep Port roads and paved pathways in good condition, complying with storm water requirements

Strategy #4c: Procure additional equipment, as needed, to assure effective operations

Strategy #4d: Landscape where needed, remodel where beneficial and initiate plan for sidewalks and street lights

Strategy #4e: Enforce "clean port" expectations where tenants are concerned; tighten lease language

Strategy #4f: Assist where possible in reducing smell in community to make it more attractive to businesses and improve residents' quality of life

Strategy #4g: Improve and/or enhance Port security system with greater linkages to law enforcers

Strategy #4h: Develop telecommunications infrastructure for community/business benefit

Goal #5 Enhance Transportation Options for the Community

Strategy #5a: Port Manager will continue to serve on Rural Transportation Planning Organization (RTPO) and MPO Technical Advisory Committee to facilitate partnerships and information exchange

Strategy #5b: Continue to advocate for sustaining & maintaining the dams & navigational channel, including adequate appropriations

Strategy #5c: Seek additional ways to enhance transportation options

Strategy #5d: Work w/ partners to: a) improve traffic flow; b) improve walkability; c) improve other bike/ped amenities

Goal #6 Provide Support in Solving Community Challenges (Stormwater, EMS, broadband connectivity, community facilities, weeds, etc.) through Effective Partnerships

Goal #7 Improve Public Outreach to Constituents

Strategy #7a: Increase Port's visibility in community through interaction/presentations, seeking public opportunities to educate, including listening sessions

Strategy #7b: Improve website

Strategy #7c: Publish newsletter two/three times per year

Goal #8 Update Port's Comprehensive Scheme of Harbor Improvements Annually

City/Community Projects in Asotin County

Community of Anatone

Mid-Range (up to 10 years):

- Identify funding sources, plan for, and develop a wastewater treatment system.

City of Asotin

Short Range (up to 5 years):

- Seek Funding for Marina and Dredging (2014)
- Clean up waterfront area.
- Enhance bike path:
- Develop RV Park, campground, or other overnight accommodations. (2016)
- Start a Street Fair/ Farmer's Market on 2nd Street on Sundays from spring to fall.
- Update Restrooms in Chief Looking Glass Park (2016)
- Repair Tennis Courts & Basketball Court (2016)
- Install RV Dumping Station (2014)
- Restoration of Windows
- Update & add Play Equipment to Asotin City Park. (2015)
- Update Restrooms in Asotin City Park (2015)
- Develop Park at Riverpointe (2015)
- Obtain Property from USACE (2017)
- Stormwater Capacity Planning Grant (2014)
- Install Stormwater Second Street Drainage System
- Replace & Update Utility Meters

- Improve neighborhood appearances.
- Repair sidewalks and streets. Crack Seal and Chip Seal City Streets
- Enhance, preserve, protect, and increase the awareness of the community's best Attributes (water, quietness, small-town feel, schools, clean air).

Mid-Range (up to 10 years):

- Re-Install a Marina and docks
- Dredge riverbed
- Recruit a small IGA-type grocery market
- Fish Shack with Amenities
- Repair Foundation of Community Center
- Additional Restoration on Community Center
- Archery Range, Volleyball Court, Splash Park, Skate Park, Bocci Court
- Boat Ramp

Long Range (up to 20 years):

- Bike Path Bridge over creek along highway.
- Extend bike path up Snake River Road.
- Encourage renovation of, Jerry Flour Mill, to include commercial activity. Such as music, arts, historical tours, etc. (Watch for Grant Funding)

ACCOMPLISHED:

- Establish a Youth/Teen Center (such as a Boys & Girls Club, YWCA, skate park) to be located at either the Fairgrounds or a vacant building in town. Asotin Historical Community Center
- Installed 3 RV Spaces with Electricity and Water at Asotin City Park
- Improve telecommunications
- Free wireless Internet
- Improve cell phone coverage and landline service
- More high-speed Internet access

City of Clarkston

Short Range (up to 5 years):

- Extend sidewalks throughout the City of Clarkston into those areas where missing.
- Enhance all the entrances to the City of Clarkston including signage.
- Prepare a Downtown Revitalization Plan, to include Bridge Street (Highway 12).
- Beautify Diagonal Street.
- Support retention and further development of Aquatic Center.
- Implement community clean-up, including junk cars and trash.
- Expand wastewater treatment capacity.
- Replace covered picnic shelter area at Beachview Park
- Install restroom at Vernon Park and add sidewalk along Park Street
- Improve traffic circulation throughout community
- Support community events, such as Alive After Five

Infrastructure (Roads, River, Rail, Air, Water, Sewer, Energy, Telecom, Solid Waste, Transportation, Utilities, etc.)

5 year

- WWTP upgrade goes out to bid in April 2012, with construction commencing in 2012.

Columbia County - Lead Organization for This Section, unless indicated otherwise.

(Job numbers are listed in each section, if any are estimated)

Education and Training

5 years

- WWCC (and/or WSU) to open branch or satellite office.
- Continue to expand programs at Dayton High School/Skill Center with WWCC.
- Partner with the Chamber, SEWEDA, and other entities to facilitate youth internship/entrepreneurial program in school.
- Encourage active participation in regional workforce training.
- Research community workforce needs, then develop programs to meet established needs.
- Provide incumbent worker training.
- Provide facilities to meet the demands of todays and tomorrows education needs.

Infrastructure (Roads, river, rail, air, water, sewer, energy, telecom, solid waste, transportation, utilities, educational facilities, etc.)

5 years

- Improve the city street and County road infrastructure.
- Continue to implement the Commercial Street Corridor plan.
- Increase sewer capacity for industrial use.
- Community Activity Center.
- Improve the water and sewer system infrastructure of the City of Dayton.
- Encourage and improve west main entrance to Dayton.
- Obtain funding for maintenance on dike.
- Continue the development of the artisan food center at Blue Mountain Station. (Up to 15 jobs)
- Install Touchet Valley Golf Course sprinkler system.
- Install an electric car charging station.
- Improve pedestrian and bicycle linkage between downtown and west end of Dayton.
- Access funding to maintain the short line railroad.

10 years

- Improve railroad tracks to include passenger service.
- Improve safety, access, and ADA accessibility for pedestrians on Hwy. 12 viaduct on E. Main Street.
- Jail/Law & Justice facility.

Business Development

5 years

- Continue to improve stability of local hospital district.
- Develop value added agriculture (niche products). USDA certified meat processing. (6 jobs)
- Encourage alternative fuels production facility (oilseed crushing/biodiesel or ethanol blending).
- Facilitate small business technical assistance and workshops – SEWEDA as lead.
- Encourage development of wind generation project.
- Encourage biomass energy production.
- Create targeted marketing strategy for business recruitment.

Tourism

5 years

- Develop additional opportunities for Ag-tourism and seasonal recreation (Examples: hunting/fishing, biking, camping, horseback riding, outfitting, skiing, snowmobiling, zip lines, water recreation, hiking, renewable energy tours, etc.).
- Expand the existing active marketing committee to consist of retail and lodging representatives.
- Improve tourism web sites, Develop Ag-tourism.
- Construct walking/biking path from downtown to the fairgrounds, plus extend bike path. Develop path from Waitsburg to Pomeroy.
- Achieve funding for regional Way Finding program.
- Encourage the establishment of cabin rentals.
- Encourage and improve West entrance to Dayton.
- Maintain and enhance existing railroad depot.
- Encourage the development of renewable energy tourism opportunities, museum visits, and heritage sites visits.

10 years

- Build a bandstand on the courthouse lawn.
- Improve courthouse grounds.
- Seek funding for maintenance and improvement of Courthouse grounds.

Housing

5 years

- Analyze and address the housing needs in the County.
- Develop adequate Senior and retirement housing.
- Rehab community housing (possibly with CDBG funds).
- Temporary/emergency housing assistance.
- Develop a sequential housing environment.

10 years

- Develop assisted living facility.

Community Development

5 years

- Develop Community Center
- Expand recreational opportunities at Bluewood.
- Develop outdoor walkways for community use.
- Encourage youth activities.
- Continue work upon the Smith Hollow School House.
- Encourage development of Sports Complex for events and tournaments
- Construct ADA pathways in 2014.
- Install a digital community information board, perhaps in Flour Mill Park

Planning and Capacity Building

- Implement the B&O Main Street Tax Incentive Program
- Partner with Columbia County Transportation for additional van pools to Starbuck and the Dam
- Plan for the highest use for all industrial lands
- Encourage the community to adopt a leadership development program with the Chamber as lead

Accomplishments

- Continue to expand programs at Dayton High School/Skill Center with WWCC.
- Participated in the Safe Routes to Schools Plan. Plan completed in 2013.
- Development of the artisan food center at Blue Mountain Station.
- ADA pathways funding secured.

Port of Columbia County - Lead Organization for This Section, unless indicated otherwise. (Job numbers are listed in each section, if any are estimated)

Goal #1

Develop Blue Mountain Station Eco-Industrial Park:

- Design Blue Mountain Station in the most ecologically-friendly manner possible at the time of construction.
- Implement recommendations in the marketing strategy for job creation through business recruitment and entrepreneurial development plans.
- Continue to extend infrastructure throughout Business Park as demand and finances call for.
- Plan for possible improvements to Hwy 12/Wagon Road intersection.
- Create marketing umbrella brand and program to promote business success.
- Create and promote food tourism, educational and networking opportunities for regional growers, producers, and business owners for value-added agriculture and food processing opportunities.
- Create capacity within Port District to implement and manage new park and programs.

Goal #2

Maintain access to water for use by the public:

- Operate Lyons Ferry Marina in cooperation with the Corps of Engineers.
- Implement capital facilities projects; rental cabins, playground, laundry facility, updated restrooms, swimming pool, moorage repair/replacement, electrical system upgrade.

- Investigate opportunities to increase income and reduce costs while continuing maintenance of the marina.
- Grow the marina and park facilities and amenities as demand increases and where feasible.

Goal #3

Maintain and grow Rock Hill Industrial Park:

- Create available space for business location and development.
- Implement capital facilities projects, such as lighting efficiency upgrades, new signage, landscaping improvements, etc.
- Assist tenant businesses with retention and growth requirements.
- Evaluate and make necessary changes to marketing plan to promote knowledge of available facilities.

Goal #4

Encourage a balanced and economical multi-modal transportation system:

- Improve relationship with shippers and operator of PCC short-line railroad.
- Seek funding for rail rehabilitation projects on Port-owned rail lines.
- Partner and participate in the RTPO to address regional transportation issues.
- Support continued navigation on the Columbia/Snake River system.
- Support the continuation of short line rail operation within the Port District and throughout the State.

Goal #5

Assist Port District communities and the regional economy by supporting economic development projects, programs, and partnerships:

- Acquire feasible sites within the Port District for cooperative development with interested communities and firms.
- Work in partnership with Port District communities, public agencies, and the private sector to enhance countywide economic development.

Goal #6

Continue acquisition, development, and management of Port property and facilities:

- Maintain a flexible, market-rate leasing policy responsive to the needs of the Port District.
- Construct public port facilities as warranted by market demand.
- Pursue acquisition of additional land at all Port sites when existing facility occupancy is high and development is economically feasible.
- Incorporate proactive environmental planning with industrial development.

Garfield County (Including the City of Pomeroy)

Capacity Building/Planning

5 years

- Develop volunteer pool.
- Develop area marketing strategy to attract new business.

Education and Training

5 years

- Support the increase and development of the health occupation workforce.
- Upgrade the Track & Field facility
- Develop infrastructure for Safe Routes to School
- Foster relationship with regional Workforce Development entities
- Develop skill center for CAN training program

- Support development and instruction of CAD curriculum, including SolidWorks, in voc-tech classes.
- Develop CTE programs & curriculum with STEM and computer science emphasis.
- Support the increase and development of the health occupation workforce.
- Upgrade the Track & Field facility.

Infrastructure (Roads, river, rail, air, water, sewer, energy, telecom, solid waste, transportation, utilities, etc.).

5 years

- Update area planning:
- Update floodplain maps.
- Prepare GIS maps for the entire county.
- Improve critical local infrastructure, including city water facilities, sidewalks, telecommunications, streets, bridges, wastewater treatment, solid waste processing, and potential development build-out.

Support WSDOT 6-year plan for Garfield County which includes:

- Small roads and bridges projects
- Safety improvements on Ben Day-Meadow Cree, Wildhorse and Kirby-Mayview Roads
- Gould City Mayview Rd. Phases 3 and 4
- Seal Coat on Meadow Creek Rd.
- Blue Mountain Access Parking on Mountain Road
- Countywide bridge repair
- Fairgrounds Rd/Hwy 12 Intersection
- Peola Rd construction
- Enhance municipal facilities including the golf course, swimming pool, and play equipment at the City Park.
- Support repairs and maintenance of the Garfield County Food Bank*
- Continue to enhance the aesthetic quality of Main Street/Hwy. 12 through Community supported initiatives and municipal code enforcement.
- Repair and enhance bridges within the City of Pomeroy, in accordance with City 6 year transportation plan, including 6th Street bridge.
- Work with property and land developers to create affordable single and multiple family housing units.
- Improve Fire District services:
- Acquire additional property for expansion of present facilities.
- Purchase new firefighting equipment and vehicles.

Improve Hospital District facilities and services:

- Replace Chemistry Analyzer in Lab
- Replace x-ray equipment
- Replacement of Hospital Nurse's Station
- Expand and resurface parking area
- Provide for Handicap Accessibility
- Install HVAC in hospital
- Mobile CT pad
- Installation of Physical Therapy Hydrotherapy pool
- Hospital facility Code Standards/Replacement

Business Development

5 years

- Market available Port District properties and other commercial space.
- Conduct Targeted Industries study
- Attract small manufacturers.
- Research and partner with site selection services for business recruitment.
- Attract new businesses and encourage competition in the business district.
- Develop community kitchen for food related entrepreneurs and start-ups
- Foster entrepreneurial environment
- Foster opportunities for value-added ag producers
- Develop micro-enterprise initiative.
- Promote the expansion and/or development of overnight accommodations.
- Support wind energy development throughout Garfield County.

Tourism

5 years

- Continue support of new and existing eating establishments.
- Develop resources to assist lodging and eateries in planning to make Pomeroy a travel destination.
- Implementation of Pomeroy Downtown Revitalization Master Plan:
- Continue to improve the Senior Center and recover usable space for various community needs.
- Improve signage.
- Develop uniformity of sidewalk/street plantings.
- Promote the restoration of historic buildings throughout the county.
- Support and expand opportunities for the development of arts and culture through the Pomeroy Community Center: *
- Acquire facilities of 3 historic structures.*
- Restore and rehabilitate historic structures: Elsensohn/Cardwell Building, Seeley Theatre, and Central Drug Store building.*
- Build capacity for expansion of programs including health and wellness, continuing education, and the arts. *
- Continue improvements to city sidewalks.
- Plan and construct paths and trails for bicycles and pedestrians.
- Enhance/expand downtown museum.*
- Continue to develop Ag History museum
 - Adding more display areas
 - Adding an external covered area on east wall of the new building.
- Improve electrical wiring to vending booths.
- Improve water system.
- Restructure equestrian facilities to single multi-use outdoor arena
- Construct indoor arena for equine and other livestock events
- Purchase adjacent property to expand entrance/exit options

Housing

5 years

- Improve and develop single and multi-family housing units.

10 years

- Develop assisted living facilities.
- Develop retirement living facilities.

Port of Garfield

Goals

Within 1 year

- Be actively involved in tourism promotion.
- Continue to research motel developers
- Sell nonessential properties and use proceeds for economic development
- Continue serving on the lodging/house committee, searching for solutions to the housing problem for Garfield County.
- Work with WSU Economic Development to help identify businesses that would blend in with Garfield County and continue working with the leads.
- Begin making a new Port of Garfield information packet for business recruitment.
- Make plans for the best possible methods of recruiting for Garfield County and the Port District.

Within 5-10 years

- Assist in locating a motel developer for Garfield County.
- Expansion of industrial park as needed.
- Continue business recruitment: new, expansion and relocation
- Continue to sell nonessential properties and use proceeds for economic development
- Work with WSU Economic Development to help identify businesses that would blend in with Garfield County and continue working with the leads
- Complete mapping of the water and sewer infrastructure on Port properties.

Garfield County Hospital District

Short range (up to 5 years)

1. Replacement of Hospital Nurses Station
2. Implement Electronic Health Records System
3. Hospital / Long Term Care covered split entrance ramp
4. Expand and resurface parking area
5. Install HVAC in Hospital
6. Mobile CT pad
7. Expansion of clinic
8. Installation of Physical Therapy Hydrotherapy pool
9. Hospital facility Code Standards/Replacement

Whitman County - Lead Organization for This Section, unless indicated otherwise.

(Job numbers are listed in each section, if any are estimated)

Education and Training

5 year

- Coordinate with Workforce Development Council (WDC), Port of Whitman County, and SEWEDA to determine workforce and workforce skills shortages that need addressed.
- Coordinate development or extension of workforce training through the State and WDC.
- Continue to work with WSU extension in applicable economic development.
- Continue to support the Port of Whitman County for its Innovation Partnership Zone programs. (Job creation numbers are not quantifiable).
- Meet with USDA area reps to better utilize programs.
- Coordinate towns/cities with USDA to help provide needed infrastructure.
- Build a county employee training program via the Community Education & Training Center to upgrade worker skills.
- Work with Regional 911 Agency (WHITCOM) to apply for a grant for reserve dispatchers and other training opportunities.

Infrastructure (Roads, River, Rail, Air, Water, Sewer, Energy, Telecom, Solid Waste, Transportation, Utilities, etc.)

5 year

- Encourage development of key all weather road corridor throughout the county.
- Support keeping the Snake River dams in place.
- Support current dredging activities to maintain valuable barge traffic along the Snake River.
- Support maintaining rail under the WSDOT governance.
- Support the preservation of Rail Road rights of way to be potentially used for future rail projects as opposed to abandonment.
- Encourage and support growth at the Pullman Regional Airport, including the new runway realignment.
- Support continued expansion of high speed Internet throughout the county through the Port's leadership.
- Identify additional funds for developing infrastructure.
- Support Port Industrial Park Expansion in Pullman. (Job creation numbers are not quantifiable).
- Continue to support funding for County Road Administration Board & Transportation Investment Board in their important rolls for County and City roads.
- Find a way to get additional water to the SR 270 corridor for development.
- Continue to support SEWEDA as ADO for both economic and community development.
- Support the expansion of the wind energy projects in Whitman County.
- Encourage additional natural gas pipelines through the County.
- Funding and Planning for 3-5 lane Airport Rd. as North Pullman Bypass and development corridor.
- Complete Whitman County Solid Waste Transfer Station upgrades.

Business Development

1 year

- Maintain the agreement with the Hawkins Group for a major retail project in the Pullman – Moscow corridor.

5 year

- Support and encourage development of high tech businesses in the region i.e. Innovation Partnership Zone and Smart Electrical Grid. (Job creation numbers are not quantifiable).
- Work towards improving technology transfer from WSU to the local economy.
- Support existing businesses by providing educational opportunities, networking and joint promotional opportunities via SEWEDA and ADO.
- Work to identify and recruit businesses that are suitable to the region via Port, SEWEDA and ADO.
- Encourage development of additional alternative energy sources.
- Continue to work with Port, INWP, DOC, SEWEDA on recruiting opportunities.
- Encourage the build out of a regional retail concern in the Pullman – Moscow corridor.
- Encourage and support the business and retail base inside Pullman and other Whitman County towns.

Tourism

1 year

- Use County website to links promoting Whitman County..
- Create image through marketing, websites, and publications via ADO & Scenic Byways.

5 year

- Work with area chambers and communities to highlight events and coordinate networking of cities and towns and a more regional approach via SEWEDA and ADO.
- Continue updating state and other regional websites via SEWEDA and ADO.

Housing

1 year

- Sign an agreement with the City of Pullman to redefine and encourage cluster residential housing.

5 year

- Have at least two new cluster residential sites available for large lot development.

Regional Partnerships

- Continue to support the Palouse Basin Aquifer Committee Research on aquifer issues.
- Create MOU with City of Pullman on SR 270 corridor for revenue sharing.
- Continue supporting a 'Council of Governments' (COG) concept in bringing together local governments and organizations.

Port of Whitman County - Lead Organization for This Section, unless indicated otherwise. (Job numbers are listed in each section, if any are estimated)

Goal #1

Actively encourage Port District economic diversification:

- Develop and assist with projects/resources for Innovation Partnership Zone in Pullman to foster new economic growth through research, internal recruitment and training opportunities. (Job creation numbers are not quantifiable).
- Identify and assist in the development of alternative products, markets and industries.
- Undertake active recruitment of targeted industries.
- Create living wage job opportunities.
- Partner with Washington State University to aggressively pursue technology transfer.
- Promote tourism as a viable industry.

Goal #2

Encourage a balanced and economical multi-modal transportation system:

- Manage maintenance of existing rail access at all port sites operated by the Port District.
- Manage, operate and maintain the Port of Whitman Business Air Center's general aviation airport and industrial park.
- Continue to participate as a partner in the operation, maintenance and improvement of the Pullman-Moscow Regional Airport.
- Partner and participate in the RTPO to address regional transportation issues.
- Support continued navigation on the Columbia/Snake River system.
- Support the continuation of short line rail operation within the Port District and throughout the State.

Goal #3

Assist Port District communities by supporting economic development projects, programs, and partnerships:

- Acquire feasible sites within the Port District for cooperative development with interested communities and firms.
- Work in partnership with Port District communities, public agencies and the private sector to enhance countywide economic development.

Goal #4

Maintain Boyer Park & Marina for public use:

- Continue to maintain the free day use areas of Boyer Park & Marina as a public service to the citizens of Whitman County.
- Investigate opportunities to increase income and reduce costs while continuing maintenance of the park and marina.
- Grow the Park's facilities and amenities as demand increases where feasible.

Goal #5

Continue acquisition, development and management of Port property and facilities:

- Maintain a flexible leasing policy responsive to the needs of the Port District.
- Construct public port facilities as warranted by market demand.
- Pursue acquisition of additional land at all port sites when occupancy reaches 75 percent or when invited and economically feasible.
- Incorporate proactive environmental planning with industrial development.

Goal #6

Complete telecommunications infrastructure to facilitate Port District-wide capacity:

- Work within the guidelines of SSB 6675 to build telecommunication infrastructure.
- Maintain and increase partnerships to enhance telecommunications services and link networks.

Washington State University - Lead Organization for This Section, unless indicated otherwise.

(Job numbers are listed in each section, if any are estimated)

Short Range (up to 5 years):

- Secure funding for Veterinary Medical Research Building
- Secure funding for Waste Water Reclamation
- Secure funding for Student Housing
- Secure funding for Clean Technology Laboratory
- Secure funding for Martin Stadium Phase 3
- Secure funding for US Agriculture Research Service Building
- Secure funding for Design Disciplines Building

Whitman County Hospital District and Medical Center Projects - Lead Organization for This Section, unless indicated otherwise.

(Job numbers are listed in each section, if any are estimated)

Short Range (up to 5 years):

- ER services 24 hours per day, 7 days per week; rooftop helipad
- Palliative Care Program
- A new Radiology Department to house state-of-the-art digital imaging services, including
 - CT, mammography, ultrasound and mobile MRI services. (5 Jobs)
- Community Health Outreach:
 - SAIL (senior exercise)
 - Car seat safety checks
 - Diabetes Education.
 - Nutritional Counseling.

- AEDs in the schools
- Athletic trainer in the schools
- Telehealth program – Health Ed.; Specialty physicians; ED; pharmacy; meetings.
- One-on-one nursing care of laboring mothers and newborns, newborn hearing screenings, diaper bags with infant care items, and educational videos for parents on baby care, infant first aid and CPR.
- State-of-the-art gastrointestinal services.
- Whitman Specialty Clinic (asthma/allergy, nephrology, urology, neurology, podiatry, cardiology, ophthalmology, oncology, gastroenterology, neurosurgery). (12 Jobs)
- Respiratory Therapy services 24 hours per day, 7 days per week.
- Adult and pediatric rehabilitation services (physical, speech, massage, occupational therapies).
- Whitman Medical Group – an independent practice (on-site).
- Three Forks Orthopedics – an independent practice (on-site).
- Integrated Electronic Medical Information Systems.
- Major infrastructure remodel starts in 2013 (7 Jobs)

Whitman County Rural Library District Projects - Lead Organization for This Section, unless indicated otherwise.

Mid-Range (up to 10 years) taken from WCL's Strategic plan which is approved by the Board of Trustees

- Upgrade and keep pace with the most current computing and transmission technologies for library service within our 14 branch locations, 15 annexed towns and for services accessed through the library's website. These include improvements to the library's computing infrastructure of telecommunication strategies, hardware and software and every level of computing including infrastructure between the Colfax Library and Neill Public Library in Pullman and also telecommunication infrastructure and networks within the region and state.
- Participate in cooperative partnerships to improve public services, programs and facilities
- Improve the Library District website and the services and products available there.
- Provide intensive outreach and in-house programming for community members of all ages on variety of topics, workshops, programs and instructional classes.
- Continue to encourage community donations as a means of long-term support for library services and facilities.
- Focus on digitizing the historical photographs and collections from across Whitman County as part of the Whitman County Rural Heritage Project and in conjunction with the Washington State Rural Heritage Project.
- Capital projects to improve the library's 14 locations and outreach locations, including but not limited to:
 - Renovate the Community Enrichment Center (The Center) that sits adjacent to the Colfax Library.
 - Continue planning for library building improvements and handicap accessibility system-in all Whitman County Library Branch locations and/or locations where service outlet is needed.
 - Renovate the Uniontown Fire Station for library use with a nod to its long history as a fire station. Included in this project are ADA accessible restrooms and other accommodations.
 - Renovate the Albion City Hall parking garage into a new, expanded library space including a nod to that facility's history and ADA accommodations.
 - Repairs needed to the Rosalia Library roof, porch and furnace.
 - Assist in completing, equipping and moving into the Lamont Library.

City/Community Projects in Whitman County

Albion

Short Range (up to 5 years):

- Upgrade Internet communications and phone lines.
- Renovate/repair/remodel/repaint Community Center.
- Construct Safety Building for Fire, Ambulance, and Police Departments on Front Street land owned by City.
- Build a skateboard facility and/or dirt bike area for Albion youth.

Mid Range (up to 10 years):

- Find funding for establishing a local recreational program for all ages.
- Purchase property for new 200,000-gallon water storage tank.
- Construct new 200,000-gallon water storage tank to provide for increased population growth and fire demand.
- Expand sewer to accommodate increased growth (aeration system or another lagoon).
- Upgrade substandard housing, and/or build affordable housing units for low and moderate-income residents.
- Install bleachers at Community Park ball field.

Colfax

Short Range (up to 5 years):

- Begin work on Mill Street - Phase One.
- Improve sewage sludge removal system.
- Replace Thorn Street booster station.
- Explore option of extending new water line from Glenwood to annexed area.
- Replace new Southview reservoir.
- Reconfigure intersection at S. Main/Highway 195.
- Install new regulation sized tennis courts.
- Obtain and develop community center building.
- Partner with Chamber to make Visitor Center.
- Participate with community in business recruitment.
- Support Transportation Improvement Projects as outlined in Resolution No. 04-06.
- Construct public restrooms.
- Extend the sewer line from Sixth Street to the new annexed land by Schmuck Park.
- Work with the county to replace the bridge at Sixth Street.

Mid Range (up to 10 years):

- Install a second siphon at all siphon locations.
- Reconstruct secondary treatment ponds.
- Continue water conservation programs.
- Extend water service along SR 26.
- Upgrade to hypochlorite generation at wells.
- Establish a water line loop between Hillcrest and Cherry.
- Reconstruct Morton –Third to Tyler.

- Reconstruct Tyler –Morton to SR 195.
- Purchase land for RV parking near McD Park.

Colton

Short Range (up to 5 years):

- Purchase Water Rights.
- Construct new sidewalks, curbs, and drainage for streets.
- Buy/lay 8 inch water piping to improve fire flow.
- Build an addition to Town Hall for handicapped accessible bathroom.
- Build a new water tower for water storage or add a pressure system.

Mid Range (up to 10 years):

- Build and design a new wastewater treatment system.

Endicott

Short Range (up to 5 years):

- Complete construction of new water system.
- Fund and construct new emergency services/community building.

Farmington

Short Range (up to 5 years):

- Continue to rehabilitate the sewer system.
- Clean Pine Creek within town.
- Purchase additional park property.
- Plan and install new water services and meters for residences.
- Install new windows and winterize fire station.
- Purchase and install new playground equipment.
- Renovate old jail; establish incubator for local cottage industry.
- Develop information center for McCroskey State Park.

Mid-Range (up to 10 years):

- Construct an additional water reservoir.
- Complete Phase Two of sewer system rehab and sewer lagoon rebuild.
- Upgrade water service lines.
- Purchase equipment and site for composting of lawn/garden waste & tree trimmings.

Long Range (up to 20 years):

- Build larger water tower.

Garfield

Short Range (up to 5 years):

- Build gazebo/bandstand for the park.
- Conduct feasibility study for new fire station with training area.
- Retrofit old fire station into expanded community center and enlarge library space.
 - Develop Water System Plan.
 - Update inventory of vacant/available commercial space.
 - Explore ways to recruit more housing availability.
 - Extend water and sewer system into newly annexed areas.
 - North 4th St. (Hwy 27): Level off sidewalk on west side, replace sidewalk with railing, add retaining wall, pave shoulders on both sides, possibly add new street lights.
 - Fix rainwater infiltrating sewer system to allow for more capacity at sewer plant.
 - Provide air conditioning for library.
 - Install new street signs.
 - Acquire additional storage for city shop.

Mid Range (up to 10 years)

- Extend water and sewer system into newly annexed areas.
- Main St. from Hwy 27 to east end of town: Replace sidewalks, pave shoulders, replace street lights.
- California Street 2nd to 3rd St: Renovate storefronts.
- Secure large facility for Community Center.

La Crosse

Short Range (up to 5 years):

- Improve sewage disposal system (upgrade lagoons, and construct a new lagoon, and other related upgrades):
- Repair or replace much of collection system.
- Add secondary treatment and upgrade final disposal.
- Replace pressure line from Lift Station #2 to Lagoon #1.
- Update electrical and controls.
- Improve potable water system (upgrade entire system).
- Replace and/or install new sidewalks on 2nd and Star Streets.
- Repair back shop wall and level up roof lines.
- Re-roof Shop.
- Replace or repair park restroom.
- Replace pump control system.
- Install underground sprinkler system for park or cemetery.

Lamont

Short Range (up to 5 years):

- Pave and install sidewalk on following loop: 4th Street to Spokane St.; Spokane Street from 4th to 8th Street, and 8th street from Spokane to Main St.

- Chip seal Main and 9th Streets.

Malden – Did not Participate.

Oakesdale

Short Range (up to 5 years):

- Finish work on Willows Bldg to house recycling facility.
- Locate funding for public restrooms near SR 27.
- Locate funding for RV parking with water, sewer and electric hookups.
- Locate funding and property for a helipad to be used by area air ambulance service providers.
- Look into possibilities of remodeling the area above the Library to include in Business Incubator Program.
- Update Comprehensive Plan and develop medium to long range plans for Oakesdale.
- Update Capital Improvement Plan to include plans to improve water distribution system.

Palouse

Short Range (up to 5 years):

- Develop, through new construction, a Community Center complex including an outdoor courtyard.
- Develop East Main Street
- Encourage commercial development
- Install new swimming pool bleachers with shade
- Develop a municipal RV park offering water, sewer, electrical and telecommunications services.
- Continue to develop a nature trail/walking path system along the Palouse River and Abandoned railroad beds.
- Acquire the Palouse River Mobile Home Park. This project involves the removal of all infrastructure and buildings within the MH park that lies on the bank of the Palouse river. This includes the buy-out of relocation of current residences and the removal of abandoned units.

Mid-Range (up to 10 years):

- Build a municipal skate park.
- Recruit high-tech and light industrial businesses.
- Continue upgrading of arterial streets in Palouse. This includes gravel to asphalt surface upgrading as well as reapplying asphalt overlays to existing improved streets
- Develop business park/light industrial site. Municipal infrastructure currently in place includes:
 - Water, sewer and storm drain infrastructure.
 - Rail access.
 - Highway access (SR 27 and SR 272).
 - Telecommunications access.
- Long Range (up to 20 years):
- Construct a new water tank reservoir on the South Hill in Palouse.
- Construct new cemetery outbuildings and restrooms
- New ball fields/play field complex for football, soccer, baseball, softball.

- Improve recreational facilities to include, but not limited to a Trap/Skeet Shooting Facility and a Golf Course.

Pullman

Short-Range (up to 5 years):

- Realign and lengthen the runway at the Pullman-Moscow Regional Airport
- Extend the sanitary sewer system east to Terre View Drive and north on Terre View Drive to Grimes Way
- Expand Lawson Gardens to include features identified in the Master Plan update
- Continue to enhance transit service and upgrade transit equipment
- Construct a new fuel island
- Develop Mary's Park
- Construct a traffic signal for the Bishop Boulevard/Klemgard Avenue intersection
- Resurface Stadium Way from Grand to Orchard/Colorado
- Construct a wading/spray pool
- Develop Itani Park/Sunnyside Park Linear Path
- Construct an extension to the garage of Fire Station 2 to accommodate new, longer equipment
- Construct interior remodel improvements to the Police Station to create additional usable space
- Complete the door security system at the Police Station
- Develop pedestrian/bicycle paths in accordance with adopted Pedestrian/Bicycle plan and WSU plan
- Construct a pedestrian crossing on Grand Avenue at Ritchie Street
- Construct an entrance sign in conjunction with Grand Avenue Greenway efforts

Mid-Range (up to 10 years):

- Extend water and sanitary sewer into the Pullman-Moscow Highway corridor and the Airport Road corridor
- Replace Spring St. Bridge
- Pursue expansion of RV Park and construct a shower facility
- Remodel Neill Public Library to accommodate growth
- Develop Emerald Pointe Park
- Construct Effluent Reuse facility/distribution system
- Construction Lawson Gardens "Garden House"

Long-Range (up to 20 years):

- Construct new fire station
- Provide channelization enhancements to Bishop Boulevard; ultimately to a 5-lane section
- Construct a new City Hall
- Provide a beltway for both the northwest and southwest portion of Pullman.
- Construct a new Police Station
- Develop remaining 9 acres of the City Cemetery
- Construct a Performing Arts Pavilion
- Construct the South Bypass

City of Pullman

Short Range (up to 5 years):

- Extend water, sewer, and treated effluent utilities into the Pullman urban growth area portion of the Pullman-Moscow corridor.
- Resurface Bishop Boulevard.
- Provide sewer service to the Pullman-Moscow Regional Airport.
- Expand Lawson Gardens to include features identified in the Master Plan update.
- Develop and implement landscape and industrial buffers on North Grand Avenue to enhance commercial and pedestrian uses.

- Upgrade wastewater treatment plant.
- Replace Spring St. Bridge.
- Replace Kamiaken St. Bridge.
- Upgrade Pullman-Moscow Regional Airport.
- Continue to enhance transit services.
- Construct a new fuel island.
- Develop Mary's Park on Johnson Road
- New fire stations (1 new construction, 1 complete remodel)
- Construct a traffic signal for the Bishop Boulevard/Klemgard Avenue intersection
- Resurface Stadium Way from Grand to Orchard/Colorado.
- Construct a wading/spray pool.
- Develop Itani Park/Sunnyside Park Linear Path.

Mid Range (up to 10 years):

- Provide a south by-pass.
- Provide a north by-pass.
- Expand potable water storage capacity.
- Pursue expansion of RV Park and construct a shower facility
- Locate a building or site for a branch library of Neill Public Library.
- Provide channelization enhancements to Bishop Boulevard; ultimately to a 5-lane section
- Develop Emerald Pointe Park pending the acceptance of a gift from the Emerald Pointe Homeowners Association.
- New Performing Arts Pavilion.

Long Range (up to 20 years):

- Develop pedestrian/bicycle paths in accordance with adopted Pedestrian/Bicycle plan.
- Build a new City Hall.
- Provide a beltway road connection for the northwest portion of Pullman.
- Provide a beltway road connection for the southwest portion of Pullman.
- New Police Station
- Develop remaining 9 acres of the City Cemetery.

Rosalia

Short Range (up to 5 years):

- Rebuild two railroad crossings.
- Replace 700 more feet of 8-inch plastic main line in high zone area.
- Develop recycle center for waste oil.
- Secure funding for 24/7 public restrooms at Texaco Station location.
- Replace 3,000 feet of 4" pipe with 8 " plastic and add 9 new hydrants.
- Complete city council chambers.
- Complete design phase of waste water treatment plant.
- Upgrade city airport/rehab taxiway.
- Chip seal 1/2 mile of streets.
- Begin construction on waste water plant.

St John

Short Range (up to 5 years):

- Move and upgrade sewer treatment plant and upgrade sewer lines.
- Improve water distribution system to include replacement of at least one well.
- Improve telecommunications including cell phone service and internet service to make the business climate more attractive.
- Improve streets.
- Enhance recreational facilities in area to include a lighted bike/walking path; enclose and upgrade swimming pool; and improve city park.
- Create St. John brochure and build web page. Provide Visitor Information and participate in Whitman County tourism efforts.
- Develop Business Park.
- Improve fairgrounds including a horse barn and arena.
- Expand RV services.
- Beautify waterway through downtown St. John.
- Preserve and enhance the downtown area.
- Construct a new building for Whitman Medical Group. (2 Jobs)
- Attract a bio-fuel production facility to St. John. (Job numbers are not quantified).
- Construct a new water reservoir.
- Add pedestrian bridge on Park Street.

Mid Range (up to 10 years):

- Improve Highway 23 between US 195 and Interstate 90.
- Improve railroad crossings in the area.

Tekoa

Short Range (up to 5 years):

- Prepare feasibility study to provide infrastructure to airport.
- Add new sewer lines (received CDBG for portion in 2013, applied to RD for remainder).
- Add new water lines (will complete in 2013).

- Recruit business and industry and make use of our incubator building.
- Construct hiking and biking trails.
- Update Community Center Facility.
- Re-roof Museum/Library building.
- Update safety and improve aesthetics at sewer treatment plant.
- Street renovations (Henkle completed) Warren and Park Streets.
- Chip seal gravel streets.
- Water and electricity to cemetery.
- Safe routes to school – sidewalk installation.
- Removal of unfit dwellings.

Mid-Range (up to 10 years)

- Add new sewer lines.
- Add new water lines.
- Prepare Wastewater Facilities Plan (will be complete in 2013)
- Renovate Old Empire Theatre (historical project).
- Build affordable housing.
- Build a new reservoir (updated reservoir in 2012).
- Build a new sewage treatment plant.
- Build industrial park at local airport.

Uniontown

Short Range (up to 5 years):

- Line sewer lagoons.
- Install sprinkler system at Holzer Park.
- Recruit business to town and create a brochure.
- Construct bike/pedestrian path between Uniontown and Colton.
- Preserve buildings that are part of Uniontown's history.
- Update the Comprehensive Plan.
- Grade, pave, add sidewalks & drainage to the St. Boniface-Church street loop.
- Inspect/repair reservoir.

Mid-Range (up to 10 years):

- Encourage more housing units.
- Develop a creek park or fishing pond.

ACCOMPLISHMENTS

The following is a listing, by county, of a sampling of the accomplishments of the last year:

Asotin County

- Built Expansion for existing tenant.
- Completed Downtown revitalization of trees and flower planters.
- Completed the Land Sale for the Industrial Park

Columbia County

- Started new community event: "Dayton on Tour."
- Created the Rural Library District.
- Completed portion of 3rd Street road improvements.
- Expanded Liberty Theater.
- Began third historic district.

Garfield County

- Placed ad in Choose Washington for Garfield County
- Bought laser printer , software, and materials to develop brochures for marketing
- Bids for Building #1 will be let in April/May
- Geiger Gulch Road should be completed in 2013
- Pataha RV Park renovation will be completed in summer of 2013
- Pioneer Plaza Park
- Pataha River RV Park
- Pataha St. House

Whitman County

- Improved water distribution system to include replacement of at least one well.
- Prepared study to provide infrastructure airport – Tekoa
- Renovated reservoir/drill new – Tekoa
- Henkle Street reconstruction – Tekoa
- Grand Ave. widening – Pullman
- Expand Fleet Maintenance Shop – Pullman

Port of Whitman County

- Received a \$50,000 CERB grant for the Green IT Center for Excellence feasibility study.
- Recipient of an Innovation Partnership Zone designation and \$1 million grant for land acquisition and the launch of the Green IT Center for Excellence at the Pullman Industrial Park.
- Purchased 30+ acres to be annexed into the City of Pullman for expansion of the Pullman Industrial Park.
- Constructed taxiway improvements at Port of Whitman Business Air Center.

- Constructed new dry storage building (by Central Ferry Dry Fertilizer) at Central Ferry.
- Expanded the Port fiber optic network in Pullman to service the City of Pullman, the Pullman School District, and several private sector companies.
- Planned and constructed a new Port shop, a new rental building, and a dry fertilizer loading area at the Port of Whitman Business Air Center.
- Sold two lots at the Port of Whitman Business Air Center to local businesses.
- Sold the Merman Drive building in Pullman to a local business.
- Sold a lot at the Pullman Industrial Park to a local business.
- Sold the Port warehouse building at the Pullman Industrial Park to its long-term tenant, Rivermasters Engineering.